## Planning and Zoning for Housing

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maintenance

undersupply

skilled trades

material cost

# Housing Supply

**Great Recession** 

**COVID** disruptions

climate migration

income

mortgage rates

inflation

insurance premiums

# Housing Affordability

transportation costs

high rents

cost burdened

out of reach

demographics

entry-level workforce housing

intergenerational living aging in place

# Housing Mix

MIMBA

single-family zoning

rental deserts

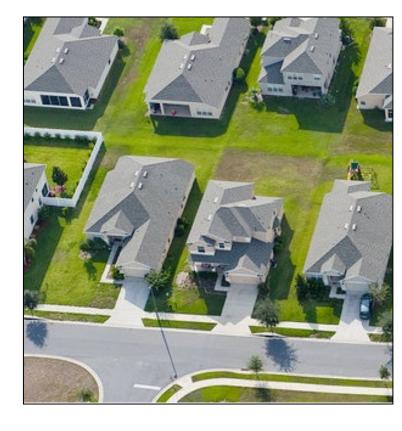
missing middle housing



## Three Most Common Land Use Tools







Comprehensive Plan describes future vision of community and how to implement

Zoning Ordinance regulates land use, density, and dimensions of lots and structures

Subdivision Ordinance regulates division of land, street and lot layout, public improvements

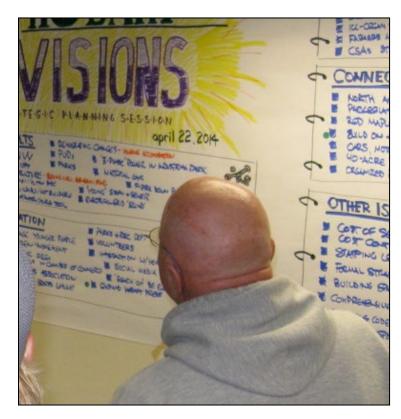
## Comprehensive Approach

# City of Fort Atkinson

Plan and ordinance updates, public sector-led housing



## From Planning to Implementation







#### **Planning**

- Comprehensive plan
- Housing market analysis
- Neighborhood/site plan

#### Regulation

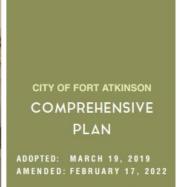
- Zoning ordinance
- Subdivision ordinance
- Streamlined process

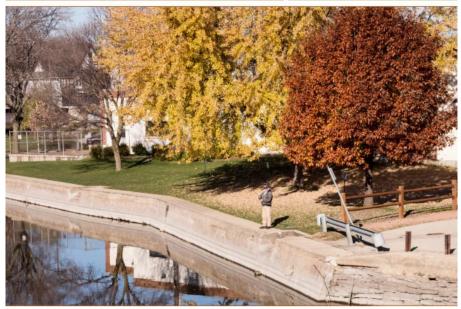
#### **Implementation**

- Land acquisition
- Developer recruitment
- Funding

## Comprehensive Plan











#### Issues and Opportunities

- The City has experienced minimal growth over the past 10 years but is expected to grow by between 1,400 and 2,800 residents over the 20+ year planning period.
- Housing diversity will be needed to accommodate empty nesters, young professionals, and new families, especially multi-family options to help fill the missing middle housing gap.

#### Key Recommendations

Housing and Neighborhood Development

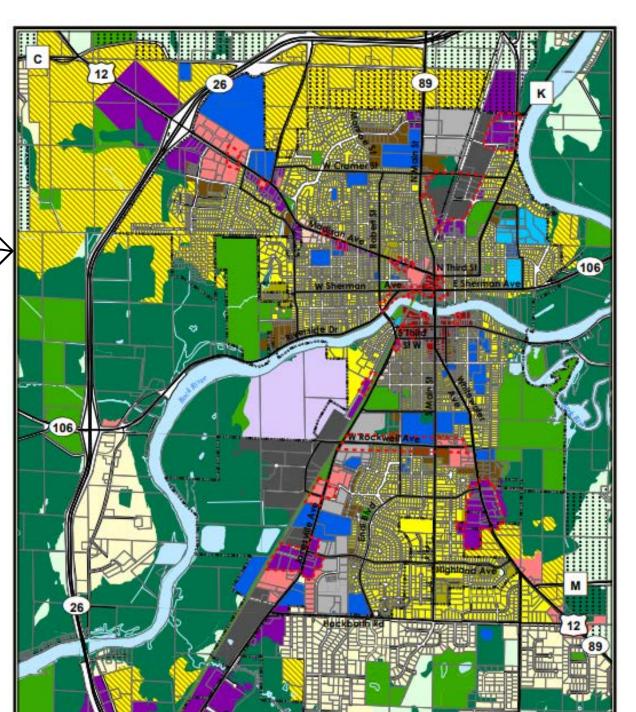
- Support development of a variety of housing types.
- Promote the use of <u>Traditional Neighborhood Design</u> for new neighborhoods/subdivisions.
- Require the preparation of <u>detailed neighborhood plans</u> before new subdivision development occurs.

## Comprehensive Plan

#### Future Land Use Map

 The City intends to promote Traditional Neighborhood Design in areas designated "Planned Neighborhoods" on future land use maps.





## Comprehensive Plan

**Traditional Neighborhood Design Principles:** community gathering places, housing variety, blend of land uses, walkability, connectivity, street activity, calm traffic, integrated natural areas



Example of a neighborhood street cross section: narrow streets and onstreet parking help calm traffic and increase pedestrian safety

#### **Implementation**

Consider the following elements in the Zoning and Land Division ordinance rewrite:

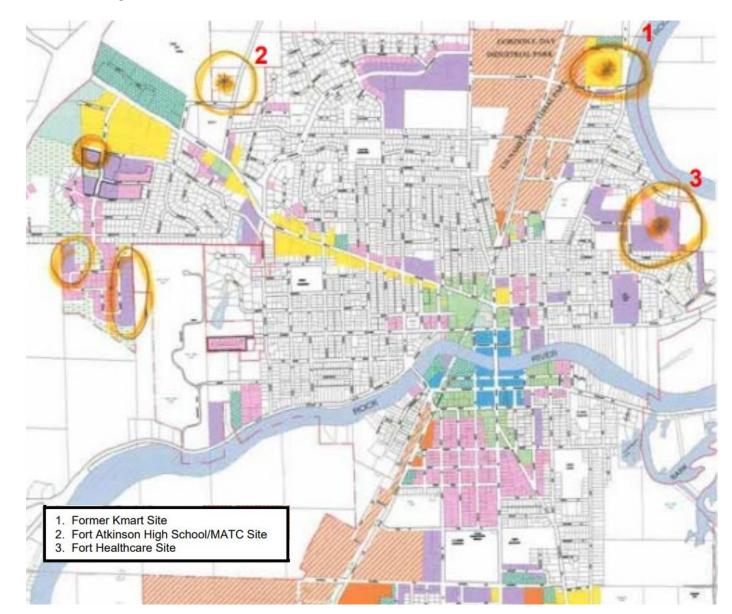
- Neighborhood design guidelines that incorporate TND principals.
- Design standards that promote architectural diversity and high quality multiple family housing and single family subdivisions.
- Form-based bulk regulations (e.g. build-to lines and additional setback dimensions for garages, porches, and all principal and accessory structures).
- Mixed-use buildings and sites
   permitted-by-right in
   neighborhood commercial and
   certain multi-family zoning districts
   (e.g., first floor commercial,
   upstairs apartments).

## Housing Market Analysis



## Housing Market Analysis

- Demographics
- Projections
- Market demand, including types of housing and features
- Affordability
- Potential locations



## **Zoning Ordinance**

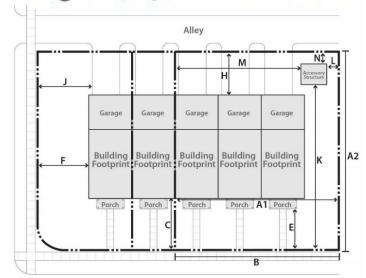
New zoning districts created that will accommodate the Banker Road Neighborhood Plan.

- Range of single-family districts
- Two-family district that can accommodate twin homes and duplexes
- Range of multi-family districts by scale and formats (3-8 units by right, 9-20 units by right, 20+ units by right)

Planned Unit Development (PUD) option also available to provide flexibility in certain instances.

Residential Zoning Districts				
SR-2	Single Family Residential – 2			
SR-3	Single Family Residential - 3			
SR-5	Single Family Residential – 5			
SR-7	Single Family Residential – 7			
MH-7	Mobile Home Residential – 7			
DR-8	Duplex Residential - 8			
TRF-10	Two-Flat Residential - 10			
MR-8	Multi-Family Residential - 8			
MR-12	Multi-Family Residential - 12			
MR-30	Multi-Family Residential - 30			

#### Figure 15.03.06f: Townhouse



## Subdivision Ordinance

New Land Division and Development Ordinance provides requirements and process for dividing land, developing parcels, and laying out subdivisions in the City.

The document describes the required public improvements, how they are approved, and how they are constructed.

Table 1: Required Cross-sections for City Streets and other Public Ways

Type of Street or Public Way			
Arterial Streets	100 feet	As determined by the City Engineer	
Local Streets	80 feet 60 feet	2-lanes: 36-foot pavement (face of curb to face of curb)  4-lanes: 48-foot pavement (face of curb to face of curb)  6 to 9-foot terraces  5 to 10-foot sidewalks/recreational paths  1-foot sidewalk buffers  30-foot pavement (face of curb to face of curb)*  * see subsection (g) above for reduced width  8 to 10-foot terraces  5 to 10-foot sidewalk buffers  1-foot sidewalk buffers	
Alley 20 feet		14-foot pavement 3-foot buffers	

Units

~ 254

Type 80' row

66' row 60' row 7%

17%

24%

100 %

**Linear Feet** 

~800 -3,250

~6,300

~1,150

Total Linear Feet ~10,350

## Neighborhood Plan



(2022)

Banker Road Neighborhood Plan
Single Family & Duplex

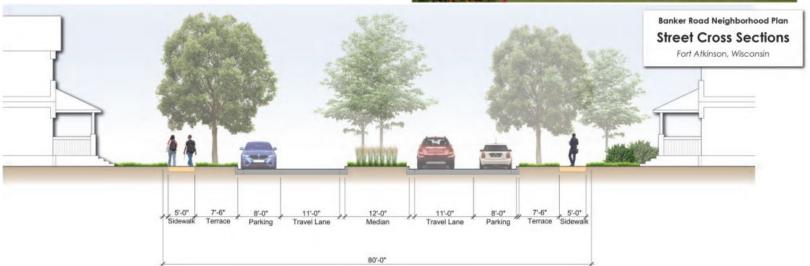
Fort Atkinson, Wisconsin

Banker Road Neighborhood Plan Parks, Stormwater, Trails

Fort Atkinson, Wisconsin

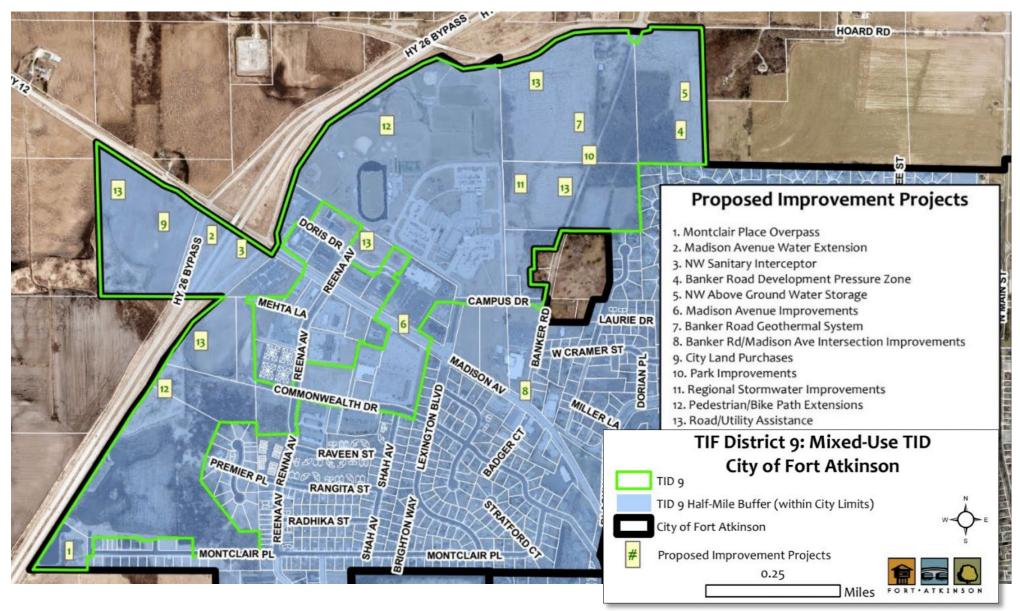






## Tax Increment Financing District

(2022)









(2023)

# Introducing the Live Local Development Fund

In August of 2023, Thrive Economic Development (ThriveED) launched the Live Local Development Fund (LLDF), an initiative aimed at promoting housing development and fostering vibrant communities across Greater Jefferson County.

The LLDF, administered by Thrive ED, marks a pive of step toward addressing the lack of available and affordable housing stock by incentivizing the creation of multi-family housing developments. While the cost of housing construction in Jefferson County aligns closely with neighboring regions such as Dane County and Waukesha County, the rental income generated to comparatively lower. This gap in revenue often obstructs housing development projects in Jefferson County. Through LLDF's strategic gap financing, the county is positioned to be on par with neighboring regions, enhancing its competitiveness and driving housing development.

The LLDF is designed to promote housing of all types, from affordable to market rate, in the county. The fund offers up to \$25,000 per

unit for a negotiated term at or below market rates. Public, private and not-for-profit real estate developers are eligible to apply. The initial focus will be on multi-family housing developments in Greater Jefferson County, with a planned expansion to include single family housing projects in the years to come.



#### The LLDF currently has \$3 million available.

Developers interested in applying or learning more can complete the inquiry form linked below.

(2022-24)



Issued: March 1, 2022 Due: April 1, 2022

#### City Contacts:

Rebecca LeMire, City Manager rlemire@fortatkinsonwi.net (920) 563-7760

Andy Selle, City Engineer aselle@fortatkinsonwi.net (920) 563-7760









#### The City of Fort Atkinson:

- Owns a 75.6-acre greenfield site and has adopted a Neighborhood Plan for the property.
- Is seeking to partner with experienced real estate developers/development teams to buildout the Neighborhood Plan.
- Is interested in minimizing risk for the developer/s, while preserving the integrity of what is expected to be a very attractive, sustainable, and perhaps repeatable development for the City.
- Intends to discuss the project with eligible firms and enter into negotiations for proposals from up to three firms. These proposals will be taken to the City Council for review and action.

#### **Related Pages**

**Comprehensive Plan** 

2019 Fort Atkinson Housing Market Assesment

2019 Fort Atkinson Owner-Occupied Housing Report

2021 Jefferson County Housing Study

2023 City of Fort Atkinson Zoning Code

2022 Land Division and Development Ordinance

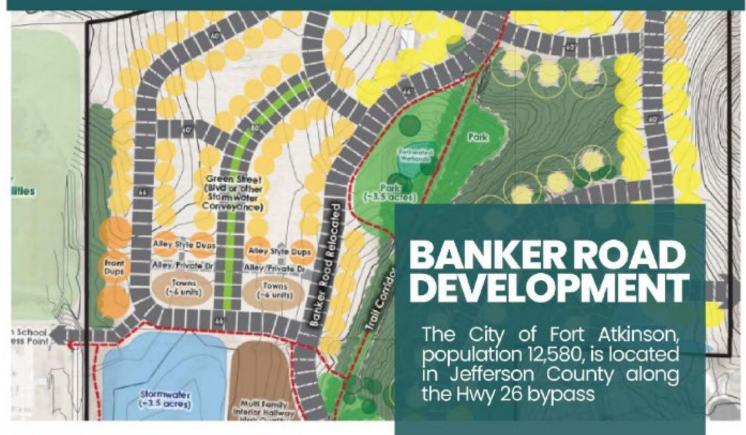
**Approved Concept** 

**Approved Concept** 

Bowen Study- Preliminary Market-Rate & Affordable Rental and For-Sale Housing Support



#### **CITY OF FORT ATKINSON**



#### The City of Fort Atkinson:

- Owns a 75.6-acre greenfield site, has adopted a Neighborhood Plan for the property.
- Is seeking to partner with experienced real estate developers/development teams to buildout the Neighborhood Plan.
- Is interested in minimizing risk for the developer/s.
- Has a demonstrated need for new housing throughout the spectrum through multiple

#### **Features:**



- 75.6 acres **√** Neighborhood Plan **√** 
  - Housing Need ✓
  - TID/TIF Options ✓
  - Few Impact Fees √

## What made this possible?

City



- City Manager
- City Engineer
- City Council
- Plan Commission
- Building Inspector / Zoning Administrator

#### **Consultants**





#### County



#### University



College of Business and Economics

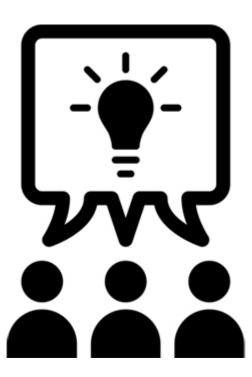
Fiscal and Economic Research Center

(market analysis)



### Self-Reflection

- What are the housing needs in your community?
- What updates can you make to planning, zoning, subdivision regulations?
- What additional approaches are needed?

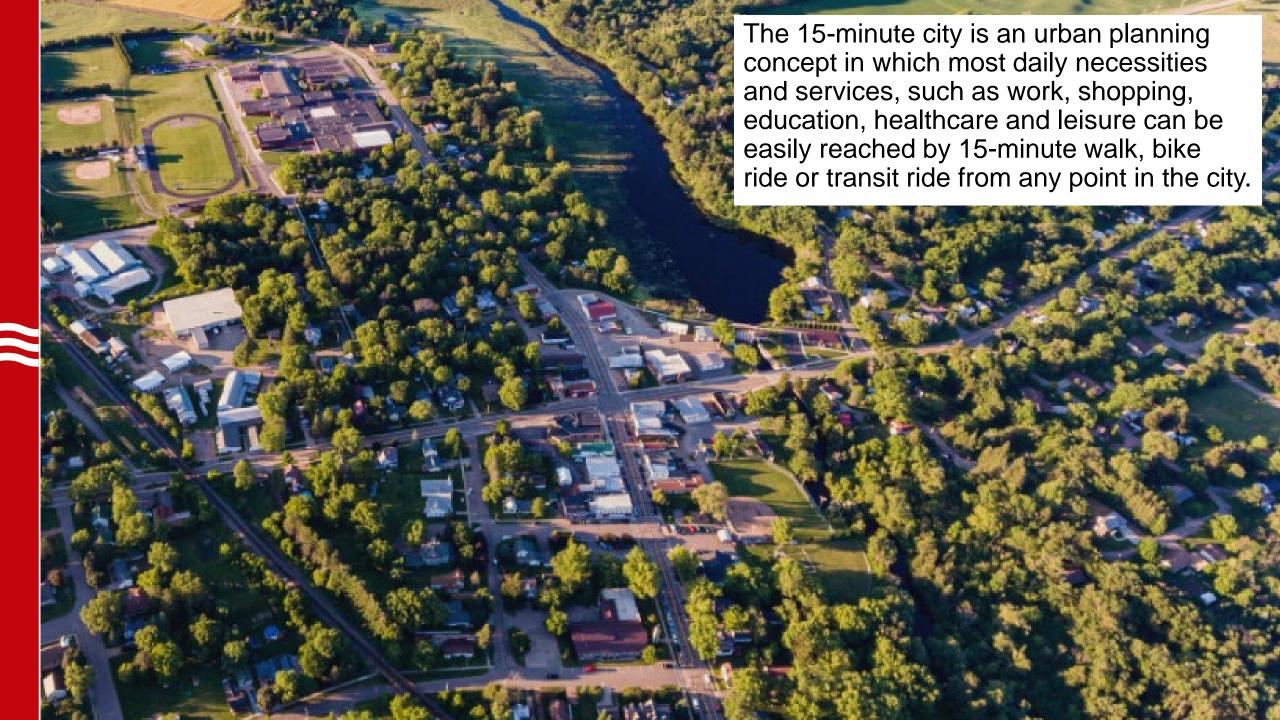


### Incremental Approach

# Village of Amherst

Simple zoning update - Accessory Dwelling Units





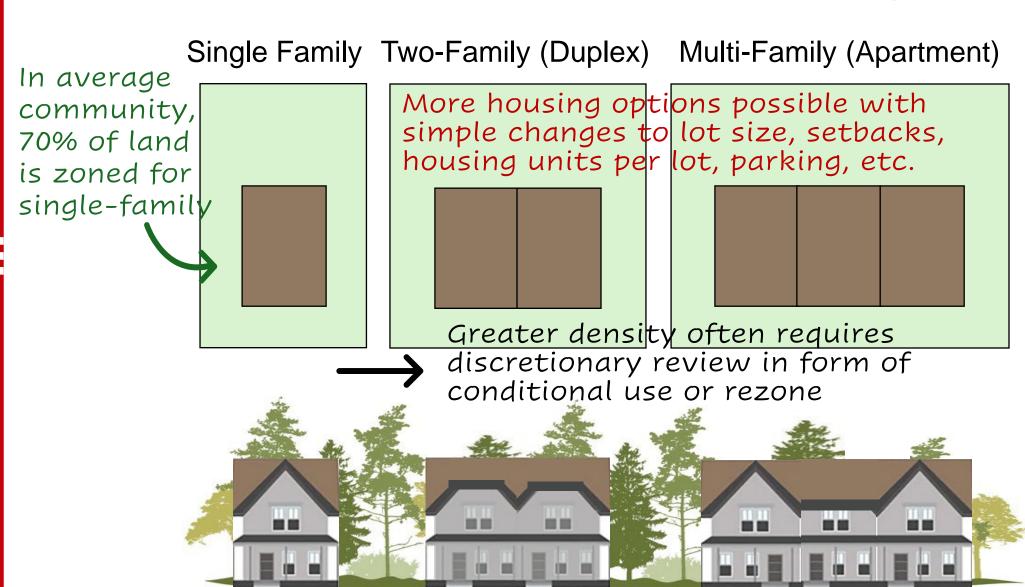


## Village of Amherst

• Dated code, incremental updates

- Resident request for second dwelling on lot
- Informal discussion village board / plan commission open to idea
- Staff identified existing ADU-like structures
- Volunteered to draft ordinance language
- Presented to plan commission / village board
- Public hearing very few changes

## Simple View of Housing



A More Complex View Accessory **Dwelling Unit Duplex Detached Homes Twinhome** Large lot Smaller lot Zero lot line Zero lot line, Two units per lot, and setbacks and setbacks attached attached 

## Accessory Dwelling Units (ADU)

Backyard Cottage Carriage House Attached Suite Upper Basement Side-by-Side

## Questions to address in zoning ordinance

- What is an accessory dwelling unit? (definition)
- Where are they allowed? (districts)
- Under what circumstances? (development standards)
- What is the approval process? (administration)

### What did I include?

- Accessory use allowed on same lot as single-unit, detached home
- Limit of 1 internal or external ADU per lot
- Must provide independent shelter, heating, cooking and sanitation
- Must be served by municipal sewer and water
- Height: 2 stories or 20' ground to eave
- Setbacks: 20' front facade, 15' rear, 10' side
- Building permit required

Applies to new construction, detached ADU

## More importantly, what did I leave out?

- No discretionary review (i.e. conditional use)
- No additional parking requirements
- No residency requirement
- No dwelling unit size (i.e. min/max sq ft)
- No limit on lot coverage
- No limit on pre-existing nonconforming structures

## Strategic choices

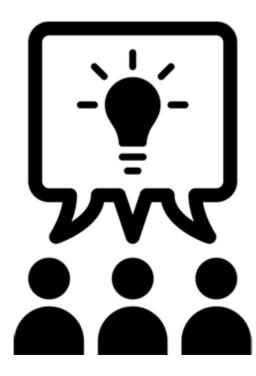
- All requirements fit on 1 page
- Used language that would survive future updates
- Focused on familiar standards that are easy to administer

## Input at plan commission/village board meeting:

- Landowner/builder we can meet those requirements
- Fire chief review fire number/addressing requirements
- Former public works director require separate water meter

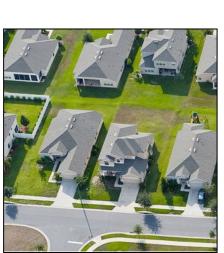
### Self-Reflection

- What is one simple step you could take today?
- What will have the most impact?
- What is possible in our community?



## **Quick Wins**





#### **Zoning Ordinance**

- Allow range of housing types by-right (permitted use)
  - ADU, twinhome, townhome, multi-unit development, etc.
- Development standards
  - Reduced lot size, setbacks
  - Greater height, density
  - Reduced parking requirements

#### **Subdivision Ordinance**

- Dimensional requirements
  - Reduced lot size / width
  - Reduced road width
- Infrastructure financing

Participatory Approach

# City of Eau Claire

Century Code Update – neighborhood zoning workshop





## Neighborhood Zoning Workshop

Activities centered on understanding land use, scale, density, historic changes, future growth, constraints



Housing type:	Name:		
Should this use be allowed in our	What standards are needed?		
community?	☐ Setback from neighboring uses		
☐ Yes	☐ Building height or size		
□ No	Off-street parking or loading		
What are the most appropriate	☐ Landscaping or screening		
ocations for this use?	☐ Signage and lighting		
(Think about compatible land uses, infrastructure needs, other factors)	Building materials and design		
minastructure needs, other factors)	☐ Other:		

What locations are not appropriate? (Why not? Could this be overcome with regulatory standards?)

#### Who makes decision?

- Local officials craft ordinance standardsStaff review and apply ordinance standards
- ☐ Local officials hold public hearing and may grant, deny, or attach conditions



## Neighborhood Zoning Workshop

#### Visualizations / Ordinance Testing





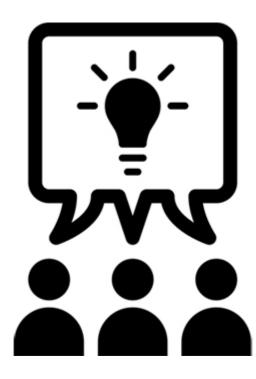
## Neighborhood Zoning Workshop

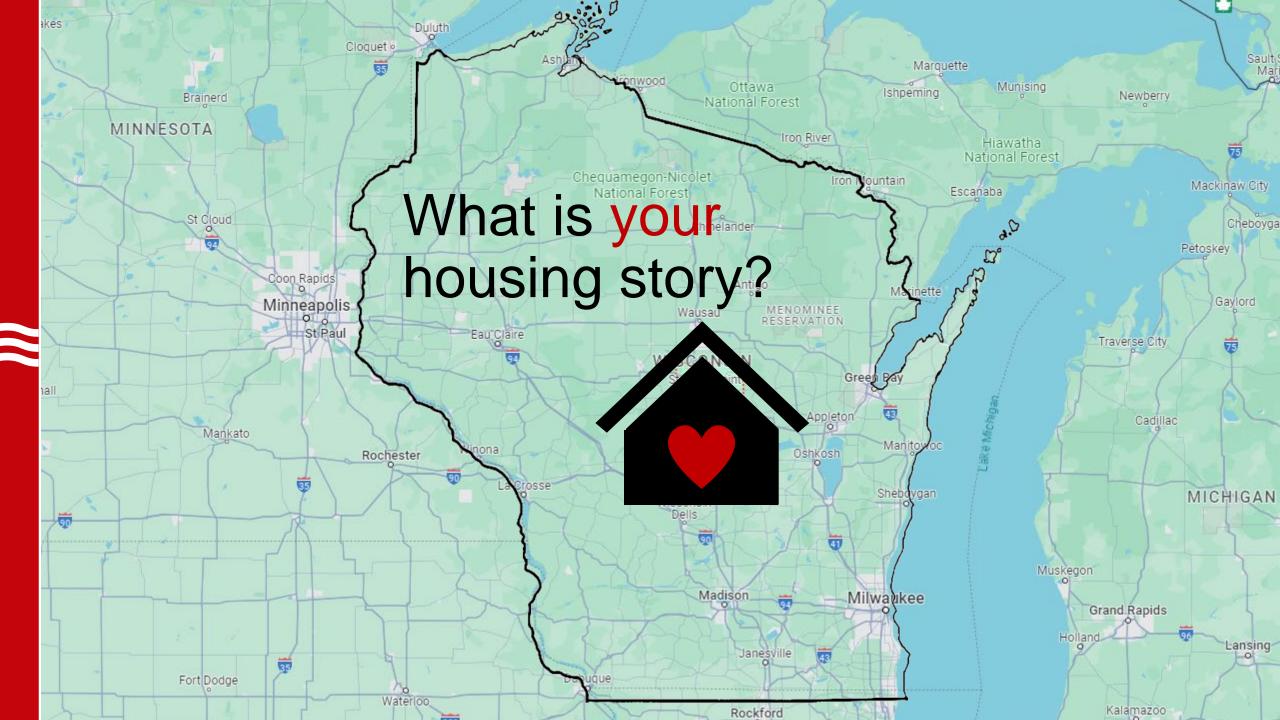
#### Feedback

Type of	How many	Where should they be	What standards should be	Who
housing	respondents	allowed within the city?	focused on?	decides/approves
	think it should			of these?
	be allowed?			
ADU's	8/9	Residential areas; mixed	Setbacks and parking were	The majority of
		use areas; large lots (2+	main concerns.	respondents think
		acres); single family		that staff should
		neighborhoods;		approve of ADUs.
		high/medium density		
		residential areas;		
		anywhere/everywhere –		
		especially in historic		
		neighborhoods		

### Self-Reflection

- Who needs to be at the table to discuss housing?
- What data, resources, visuals do you need to frame the discussion?





#### Resources





wheda.com

#### lwm-info.org

This first briefing paper released by **More Housing Wisconsin** is a *Housing Ready Checklist*, which is a tool to help municipal officials and staff review and evaluate their zoning and subdivision regulations, land use plans, permitting process and fees, communications with developers, use of tax incremental financing, and other policies and procedures related to housing to ensure they are aligned toward the goal of creating more workforce housing for the community.



wisconsin.planning.org

# Thank You! Any Questions?

Rebecca Roberts rroberts@uwsp.edu www.uwsp.edu/clue/center-for-land-use-education





## **Demographics**

Understanding the demographics of our participant helps us improve Extension programs and services. Asking for the following also helps us meet our institutional requirements for compliance with Federal non-discrimination policies. Providing us with this information is **voluntary**.

If you have questions about this survey or why Extension collects this information, please contact Kim Waldman, Compliance Coordinator & Equity Strategist, UW-Madison Division of Extension, (608) 263-2776, <a href="mailto:kim.waldman@wisc.edu">kim.waldman@wisc.edu</a>



